

2021 CORPORATE GOVERNANCE STATEMENT

This corporate governance statement sets out Nutritional Growth Solutions Ltd (Company or NGS) current compliance with the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (Fourth Edition) (ASX Principles and Recommendations). The ASX Principles and Recommendations are not mandatory. However, this corporate governance statement discloses the extent to which the Company has followed the ASX Principles and Recommendations. This corporate governance statement is current as 30 March 2022 and has been approved by the board of the Company (Board).

ASX Principles and Recommendations	Comply (Yes/No)	Explanation
1. Lay solid foundations for management and oversig	ıht	
 1.1. A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of the Board and Management; and (b) those matters expressly reserved to the Board and those delegated to Management. 	No	The specific roles and responsibilities of the Board and the Chairperson are described in the Companies Law 1999 (Israel) (Companies Law) and in the Articles of Association of the Company. The Company has also approved a complementary Primary Board Charter, a copy of which is available on the Company's website.
1.2. A listed entity should: (c) undertake appropriate checks before appointing a Director or senior executive or putting someone forward for election as a Director; and (d) provide security holders with all material information in the Company's possession relevant to a decision on whether or not to elect or re-elect a Director.	Yes	Appropriate checks are undertaken prior to appointing as a Director or senior executive or putting someone forward for election as a Director, including criminal and bankruptcy history. Information about a candidate standing for election or re-election as a Director is provided to security holders via the Notice of Meeting and the information contained in the Annual Report.
A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.	Yes	Upon appointment, each Director receives a letter of appointment which sets out the terms of their appointment; along with a deed of indemnity, insurance and access and an induction pack containing information on the Company's vision, values, strategy, governance and risk management frameworks. Directors are provided with the opportunity to participate in professional development, to develop and maintain the skills and knowledge needed to effectively perform their role as Directors.
1.4. The company secretary of a listed entity should be accountable directly to the Board, through the chair, on all matters to do with the proper functioning of the Board.	No	The Company has not appointed a Company Secretary (and is not required to do so under the Companies Law). However, the Board Charter outlines the roles, responsibility and accountability of the Company Secretary. The role of Company Secretary is accountable directly to the Board through the Chairperson on all matters relating to the proper functioning of the Board. Further, the Board has appointed the Australian Local Agent to fulfil the role of the Company Secretary for the foreseeable future.



ASX Principles and Recommendations	Comply (Yes/No)	Explanation
 (a) have and disclose a diversity policy; (b) through its Board or a committee of the Board set measurable objectives for achieving gender diversity in the composition of its Board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (i) the respective proportions of men and women on the Board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes) or, (ii) if the Company is a relevant employer" under the Workplace Gender Equality Act 2012 (Cth), the Company's most recent "Gender Equality Indicators", as defined in and published under that Act. 	No	The Company is committed to diversity and recognises the benefits arising from employee and board diversity and the importance of benefiting from all available talent. The Company has not yet developed a diversity policy. NGS fosters an inclusive culture and provides a a flexible working culture with a focus on gender diversity. In the future, the Company plans to establish measurable diversity objectives. The Board will seek to develop a reporting framework in the future, to report the Company's progress against the objectives and strategies for achieving a diverse workplace; which can be used as a guide to be used by the Company to identify new Directors, senior executives and employees. The respective proportion of men and women employees across the whole organisation is 33% and 67% (towards women). Currently, the Board comprises six members, two of whom are women. The respective proportions of men and women in senior executive positions (The Senior Leadership Team) is 80% and 20%.
 1.6. A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 1.7. A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at 	Yes	The Nomination and Remuneration Committee is charged with periodic review of the board and board committee membership, succession planning and performance evaluation, as well as board member induction, education and development. The Company has adopted policies and procedures concerning the evaluation and development of the Board individual Directors and Board Committees. Procedures include an induction protocol and a performance management system for the Board and its Directors. No formal performance evaluation of the Board in respect of the year ended 30 December 2021 has taken place during the period. The Nomination and Remuneration Committee is charged with periodic review of the job description and performance parameters. The Nomination and Remuneration Committee intends to conduct
the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.		an annual review of the performance of the Chief Executive Officer (or equivalent) with oversight reviews of the senior executives reporting directly to the Chief Executive Officer. The performance of the Chief Executive Officer (or equivalent) and other senior executives is measured against pre-defined financial, safety and personal based KPI's. The performance evaluation of the Chief Executive Officer and other senior executives in respect of the year ended 31 December has not taken place.

2. Structure the Board to be effective and add value

- 2.1. The Board of a listed entity should:
- Yes
- (a) have a nomination committee which:
 - has at least three members, a majority of whom are independent Directors;
 - (2) is chaired by an independent Director;

and disclose:

- (3) the charter of the committee;
- (4) the members of the committee; and
- (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.

The Board has a Nomination and Remuneration Committee comprised of the following members throughout the year. Further details of the committee members' experience and qualifications are contained on the Company's website at https://ngsolutions.co/about/.

Name		Position		
Dr. Kinneret		Chairman of Committee & Independent (and		
Livnat Savitzky		external) Non-Executive Director		
Dr.	Anton	Independent	Non-Executive	Director,
Uvarov		appointed on September 6, 2020		
Mr.	Amir	Independent (and external) Non	-Executive
Zaidman		Director, appointed September 6, 2020		

The Committee comprises of three Non-Executive Board Members, all of whom are Independent. One meeting of the Committee was held during the Reporting Period at which all members were present.

Although a separate charter has not been adopted for the Nomination and Remuneration Committee, the terms of reference for the Company's Nomination and Remuneration Committee is set out in the Companies Law and Company's Articles of Association.

2.2. A listed entity should have and disclose a Board skills matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership.

Yes

NGS objective is to have an appropriate mix of skills, expertise, and experience on our Board to effectively discharge the duties of the Board and its Committees. This mix is outlined in the skills matrix below. Each of these areas is currently well represented by the Board. Details of the skills, experiences and expertise of each Director are set out in the Director's Report in the 2021 Annual Report.

Expertise	Industries	Markets
Leadership	Biotechnology	Pediatrics
Professional	Healthcare	Nutrition
Services		
Commercial &	Pharmaceuticals	Food-Tech
Lega		
Financial and	Life Science	
Accounting		
Knowledge		
	Capital Markets	
Strategy		
Risk Management		
Biochemistry		
Drug Discovery		
Venture Capital		
Transaction		
Structuring		
Mergers &		
Acquisitions		
Technology		

2.3. A listed entity should disclose:

- (a) the names of the Directors considered by the Board to be independent Directors;
- (b) if a Director has an interest, position, affiliation, or relationship of the type described in Box 2.3 but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that opinion; and
- (c) the length of service of each Director.

Yes

The Board has considered the guidance to Principle 2.3 of the ASX Principles and in particular the relationships affecting the independent status of Directors. In its assessment of independence, the Board considers all relevant facts and circumstances.

The assessment of whether a Board member is independent is a matter of judgement for the Board as a whole and includes concepts of materiality. In the context of independence, materiality is considered from both a quantitative and qualitative perspective. An item is presumed to be quantitatively immaterial if it is equal to or less than 5% of an appropriate base amount. Qualitative factors considered include the nature of the relationship or contractual arrangement and factors that could materially interfere with the independent exercise of the director's judgement. The following Directors who held office during the reporting period of NGS are considered to be independent. Dr. Kinneret Livnat Savitzky and Mr. Amir Zaidman are also considered external directors under the Israeli Companies Law.

Name	Position
Brian Leedman*	Non-Executive Chairman
Dr Kinneret Livnat	Non-Executive Director
Dr Anton Uvarov	Non-Executive Director
Dr Amir Zaidman	Non-Executive Director

^{* (}resigned effective 28 February 2022)

The length of service of each Director is as follows:

Name	Date of appointment
Brian Leedman*	1 September 2020
Ms Liron Fendell	28 October 2020
Dr Kinneret Livnat	28 October 2020
Dr Anton Uvarov	28 October 2020
Dr Amir Zaidman	28 October 2020
Prof. Raanan Shamir	5 January 2014

^{* (}resigned effective 28 February 2022)

Subsequent to the reporting period Mr Dave Fenlon was appointed as a Non-Executive Director on 28 February 2022.

2.4. The majority of the Board should be independent Directors.

Four of the Company's Directors during the Reporting Period were considered to be independent, whilst two of the Company's Directors were not considered to be independent.

It should be noted that on 28 February 2022, Mr Brian Leedman resigned from his position as director and non-executive Chairman of the Company. Mr David Fenlon was appointed effective the same date. Having due regard to the factors set out directly above, the Board considers Mr Fenlon to be an independent director.

2.5. The chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.

Yes

Yes

During the relevant period, the Chair of the Board was Mr Brian Leedman, an independent director. Following Mr Leedman's resignation on 28 February 2022, Mr David Fenlon, who is an independent director, has been appointed as Chair of the Board.

2.6. A listed entity should have a program for inducting new Directors and for periodically reviewing whether there is a need for existing Directors to undertake professional development to maintain the skills and knowledge needed to perform their role as Directors effectively.

Yes

The Nomination and Remuneration Committee is responsible for developing, implementing and reviewing director induction programmes and continuing education measures to enhance director competencies and update and enhance the directors' knowledge and skills in order to develop and maintain the skills and knowledge needed to perform their roles as directors effectively.

3. Instil a culture of acting lawfully, ethically and response	onsibly	
3.1. A listed entity should articulate and disclose its values.	Yes	The Company's mission statement, which includes its values is disclosed on its website.
 3.2. A listed entity should: (a) have and disclose a code of conduct for its Directors, senior executives and employees; and (b) ensure that the Board or a committee of the Board is informed of any material breaches of that code. 	Yes	The Company has developed a Code of Conduct which states the commitment of the Company and its employees to the conduct of its business with employees, customers, funders, retailers and other external parties. The Code of Conduct is directed at maintaining high ethical standards and integrity. Employees are expected to adhere to the Company's policies, perform their duties diligently, properly use Company resources, protect confidential information and avoid conflicts of interest. Under the Code of Conduct, the CEO will monitor compliance with the code and will ensure that the Board is informed of any material breaches of the Code of Conduct.
 3.3. A listed entity should: (a) have and disclose a Whistleblower Policy; and (b) ensure that the Board or a committee of the Board is informed of any material incidents reported under that policy. 	Yes	The Company has adopted a Whistleblower Policy for its directors, senior executives and employees. A copy of the policy is available on the Company's website. The Company will ensure that the Board is informed of any material incidents reported under the Whistleblower Policy.
 3.4. A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the Board or a committee of the Board is informed of any material breaches of that policy. 	Yes	The Company has adopted an Anti-Bribery and Corruption Policy for its directors, senior executives and employees. A copy of the Anti-Bribery and Corruption Policy is available on the Company's website. The Company will ensure that the Board is informed of any material breaches of the Anti-Bribery and Corruption Policy.

4. Safeguard the integrity of corporate reports

- 4.1. he board of a listed entity should:
 - (a) have an audit committee which:
 - has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and
 - (2) is chaired by an independent director, who is not the chair of the board,

and disclose:

- (3) the charter of the committee;
- (4) the relevant qualifications and experience of the members of the committee; and
- (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.

Yes

The Board has established a combined Audit & Risk Committee. The Committee reports regularly to the Board on its activities.

The Committee comprises of three Non-Executive Board Members, all of whom are Independent and is chaired by an Independent Director. One meeting has been held during the relevant period at which all members were present.

Full details of the committee member's qualifications and experience are contained on the Company's website at https://ngsolutions.co/about/. The members of the Audit & Risk Committee throughout the year were as follows.

Name	Position
Mr Amir Zaidman	Chairman of the Committee & Independent (and external) Non-Executive Director of the Company
Dr Kinneret Livnat Savitzky	Independent (and external) Non- Executive Director of the Company
Dr Anton Uvarov	Independent Non-Executive Director of the Company

Although a separate charter has not been adopted for the Audit and Risk Committee, the terms of reference for the Company's Audit and Risk Committee is set out in the Companies Law and Company's Articles of Association.

4.2. The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

The Chief Executive Officer and the Chief Financial Officer provide assurance, in writing to the board, that financial records of the Company have been properly maintained in accordance with the Companies Law; that the financial statements and the notes for the financial year present a true and fair view, in all material respects, of the Company's financial condition and operational results and are in accordance with relevant accounting standards and is founded on a sound system of risk management and internal compliance and control which implements the policies adopted by the Board; and that the Company's risk management and internal compliance and control system is operating efficiently and effectively in all material respects

4.3. A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor. The Companies Law and Company's Articles of Association have and describe the process for verifying the integrity of the Company's periodic corporate reports. These verification processes are carried out by the Board.

5. Make timely and balanced disclosure

5.1. A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under ASX Listing Rule 3.1.

Yes

Yes

Yes

The Board provides shareholders with information using a comprehensive Continuous Disclosure Policy which includes identifying matters that may have a material effect on the price of the Company's securities, notifying them to the ASX, posting them on the Company's website, and issuing media releases. More details of the policy are available on the Company's website under Investors in our Corporate Governance Policy.

5.3. A listed entity should ensure that its Board receives copies of all material market announcements promptly after they have been made. 5.3. A listed entity that gives a new and substantive investor or analyst prosentation should release a copy of the presentation interests on the ASX More presentation. 6. Respect the rights of security holders that its governance to investors via its website. 6.2. A listed entity should provide information about itself and its governance to investors via its website. 6.2. A listed entity should have an investor relations program that facilitates effective two-way communication with investors. 6.2. A listed entity should provide information about itself and its governance to investors via its website. 6.3. A listed entity should disclose how it facilitates and encourage; participation at meetings of security holders. 6.4. A listed entity should disclose how it facilitates and encourage; participation at meetings of security holders. 6.5. A listed entity should disclose how it facilitates and encourage; participation at meetings of security holders are countered to investors via its website. 6.5. A listed entity should disclose how it facilitates and encourage; participation at meetings of security holders. 6.6. A listed entity should disclose how it facilitates and encourage to participation at meetings of security holders. 6.7. Response to direct queries from time to time; and encourage to participation at meetings of security holders are encouraged to participation. 6.8. A listed entity should disclose how it facilitates and encourage to participation at meetings of security holders. 6.9. A listed entity should disclose how it facilitates and encourage to participation at meetings of security holders. 6.9. A listed entity should disclose how it facilitates and encourage to participation at a meeting of security holders. 6.9. A listed entity should disclose how it facilitates and encourage to participation at a meeting of security holders are decided by a pol				
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7.1. The Board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent Directors; and (2) is chaired by an independent director, and disclose	6.5.	option to receive communications from, and send communications to, the entity and its	Yes	electronically. The Company will communicate electronically with
Audit and Risk Committee). Audit and Risk Committee). For details regarding the composition of the Committee and number of meetings held, see the explanation provided in respect of Recommendation 4.1. (2) is chaired by an independent director, and disclose	7.	Recognise and manage risk		
(a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent Directors; and (2) is chaired by an independent director, and disclose	7.1.		Yes	
and disclose		risk, each of which: (1) has at least three members, a majority of whom are independent Directors; and		For details regarding the composition of the Committee and number of meetings held, see the explanation provided in respect of
		(2) is chaired by an independent director,		
(3) the charter of the committee;		and disclose		
		(3) the charter of the committee;		



(4) the members of the committee; and		
(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or		
(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.		
7.2. The Board or a committee of the Board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the Board; and	No	The Audit and Risk Committee oversees the effectiveness of the Company's risk management and internal framework on behalf of the Board. The Company is focused on incorporating risk management into its decision making and business planning processes to ensure timely identification and management of material risks and has appointed an Internal Auditor to manage this process. A review of the system has not been undertaken during the reporting period.
(b) disclose, in relation to each reporting period, whether such a review has taken place.		
7.3. A listed entity should disclose:	Yes	The Board has determined that, an internal audit function is required
(a) if it has an internal audit function, how the function is structured and what role it performs; or(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the		and an Internal Auditor has been appointed. The Internal Auditor has commenced with a risk survey upon which he will propose a three-year internal audit plan for the Committee to approve. The internal audit function is led by the head of internal audit and is responsible for evaluating and improving the effectiveness of the Company's governance, risk management and internal control processes.
effectiveness of its governance, risk management and internal control processes.		The Audit and Risk Committee oversees the activities of the internal audit functions.
7.4. A listed entity should disclose whether it has any material exposure to environmental or social risks and if it does, how it manages or intends to manage those risks.	Yes	Details regarding exposure (if any) by the Company to material environmental or social risks and a summary of how it manages or intends to manage those risks are outlined in the Prospectus lodged 28 October 2020.

Remunerate fairly and responsibly 8.1. The Board of a listed entity should: Yes The 'remuneration committee' is combined with the 'nomination committee' as the Nomination and Remuneration Committee, and (a) have a remuneration committee which: will be subject to the same terms of reference. Please also refer to Recommendation 2.1 (1) has at least three members, a majority of whom are independent directors; (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 8.2. A listed entity should separately disclose its No The Company has adopted a Remuneration Policy for which it will policies and practices regarding seek shareholder approval at the Company's next Annual General remuneration of non-executive Directors and the Meeting. Once approved, the Remuneration Policy will be disclosed remuneration of executive Directors and other on the Company's website. The Remuneration Policy provides that senior executives. the different roles and responsibilities of non-executive directors compared to executive directors and other senior executives are reflected in the level and composition of their remuneration, so that distinction is maintained between the structure of non-executive directors' remuneration and that of executive directors. 8.3. A listed entity which has an equity-based The Company's Trading Policy sets out whether the participants are Yes remuneration scheme should: permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme). The Securities Trading Policy prohibits (a) have a policy on whether participants are participants limiting exposure to elements of their remuneration permitted to enter into transactions which have not vested or remain subject to a holding lock, but (whether through use of derivatives or otherwise participants are permitted to enter into transactions otherwise) which limit the economic risk of permitted by law.A copy of the Company's Trading Policy is participating in the scheme; and available on its website. (b) disclose that policy or a summary of it. 9. Additional recommendations that apply only in certain cases 9.1. A listed entity with a director who does not speak Board meeting are held in English in which each Board member is the language in which board or security holder proficient. meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.

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9.2.	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	Yes	Meetings of the Company's security holders are held at a reasonable time and place, having regard to the location and time zones of the different security holders.
9.3.	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	Yes	Although under Israeli law the Company's external auditor is not required to attend its AGM, the Company will make reasonable efforts to ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.

